



2023

Annual Report & Financial Statements

IFA Stadium Development Company Limited

For the year ended 31 December 2023

Registered number: NI608630



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CHAIRMAN'S STATEMENT

Directors

Roy Cathcart
 Patrick Nelson
 Stuart Gilmore
 Maurice Johnston
 Jonathan Patterson (Appointed 20 November 2023)
 Orla Smyth (Appointed 20 November 2023)
 Tim Husbands (Resigned 16 November 2023)
 John McCollum (Resigned 16 November 2023)

Company Secretary

Rebekah Shearer

Registered Office

The National Football Stadium
 Donegall Avenue
 Belfast
 BT12 6LW

Bankers

Ulster Bank
 11-16 Donegall Square East
 Belfast
 Antrim
 BT1 5HD

Solicitors

A&L Goodbody
 42-46 Fountain Street
 Belfast
 BT1 5EF

Independent Auditors

PricewaterhouseCoopers LLP
 Chartered Accountants and Statutory Auditors
 Merchant Square
 20-22 Wellington Place
 Belfast
 BT1 6GE



I am pleased to present the Annual Report of IFA Stadium Development Company Limited (SDC) for the year ended 31 December 2023. It has been a year of both challenges and accomplishments, and I am immensely proud of what we have achieved together as a team.

Throughout the year, we have achieved notable milestones, one of which was the installation of a new pitch at the National Football Stadium. A range of alternative options was considered and following a detailed analysis and procurement process, a fully recyclable hybrid grass carpet was laid in May 2023. Natural grass combines with the synthetic carpet to create a highly durable playing surface suitable for the particularly high levels of consistent pitch usage at the stadium. It is also important to note that significant investment is being made in the ongoing maintenance programme to keep all the key performance metrics of the pitch within the optimal spectrum throughout the football season.

In March 2023 we launched NFS Events to promote the National

Football Stadium at Windsor Park as a conference venue and events space, enhancing the utilisation of our corporate hospitality facilities. Ongoing investment in these facilities has yielded positive results and builds on the offering to our corporate guests. One highlight from the year was hosting over 400 guests as part of the One Young World Summit in Belfast.

During 2023 work has been underway to develop a walkway from the National Football Stadium at Windsor Park directly to Adelaide Train Station with a target opening date of July 2024. This will make the stadium more accessible for visitors and encourage the use of public transport to and from the stadium.

The Irish FA Tour, which includes the stadium and Education and Heritage Centre, continued to be an extremely popular attraction during the year with over 7,000 visitors. It achieved a Tripadvisor Travellers' Choice award in 2023, which is an award given to attractions that consistently earn great reviews. The Irish FA Tour also retained its Tripadvisor position as #2 ranked visitor attraction in Belfast.

However, it is important to acknowledge the challenges we have faced, particularly concerning utility and energy costs which remained volatile throughout the period. Additionally, due to the age of our stadium, maintenance costs slightly increased during the year. Despite these challenges, I am confident in our ability to navigate through them effectively.

As we reflect on the past year, it is with deep appreciation that we recognise the contributions of outgoing Board members, John McCollum and Tim Husbands, who completed their maximum terms

in November. Their leadership and commitment have played a pivotal role in shaping the trajectory of SDC, and their legacy will be felt for years to come. In the same breath, I am delighted to welcome two new members to the SDC Board. Orla Smyth and Jonathan Patterson bring a wealth of experience and fresh perspectives that will undoubtedly enrich our discussions and decision-making processes. We look forward to your valuable contributions and collaboration as we continue to chart the course for SDC's success.

In closing, I extend my gratitude to our Board, supported by the Irish FA senior leadership team, for their support and dedication. Together, I am confident that we will continue to write the next chapter of success for IFA Stadium Development Company Limited.

Roy Cathcart
 Chairman
 Date: 18 April 2024

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2023

The directors present their report and the audited financial statements of the company for the year ended 31 December 2023.

DIRECTORS

The directors of the company who were in office during the year and up to the date of signing the financial statements are shown on page 3.

The directors benefit from qualifying third-party indemnity provisions which continued in place from their appointments and at the date of this report or to the date of resignation.

PRINCIPAL ACTIVITIES

The principal activity of the IFA Stadium Development Company Limited (the "company") during the year was the development and operation of the National Football Stadium for Northern Ireland.

RESULTS

The company reported a breakeven operating result for the year ended 31 December 2023 (2022: breakeven). The company is supported by its ultimate parent undertaking, Irish Football Association Limited.

No donations for political purposes were made during the year (2022: £Nil).

PRINCIPAL RISKS AND UNCERTAINTIES

The company has identified the following principal risks:

I. Going concern

The assessment of going concern by the board and senior management has taken into consideration the stability of the main income streams along with key risks and concludes that there is no material uncertainty relating to going concern.

The key judgments and estimates used to arrive at this conclusion include:

- The company has sufficient liquidity and cash flow availability on an ongoing basis and for a period not less than 12 months from the signing of these financial statements
- Parent company financial support from the Irish Football Association Limited
- Support from various levels of government, including financial assistance
- Mitigating actions and processes implemented to ensure an effective control environment and availability of relevant management information on a continuing basis

II. The National Football Stadium

Failure to maintain the stadium at the required levels may impact upon the ability of the company to maximise commercial revenue from the stadium.

The Irish FA Board and its Audit and Risk Committee regularly assesses the major risks to which the company and group may be exposed. The directors review corporate risks and the internal control environment on an ongoing basis. The directors are satisfied that systems are in place to help mitigate any exposure to major risks.

BOARD MEETINGS

Board meetings are planned six times per year to discuss and agree on various strategic matters. The Chairman, in conjunction with the CEO and the Company Secretary, plans an annual programme of business prior to the start of each financial year. This ensures that essential topics are covered at appropriate times, and that space is built in to give the Board the opportunity to have in-depth discussions on key issues.

The programme of business is prepared in conjunction with the annual programme for the Senior Leadership Team meetings, to ensure consistency and fluid reporting to the Board as and when required. All Directors are expected to attend all Board meetings and details of attendance by Directors at meetings during the year are set out in this section. Directors who were unable to attend specific meetings reviewed the relevant papers and provided their comments to the Chairman of the Board. Any Director who misses a meeting will, as a matter of course, receive the minutes of that meeting for reference.

Director	Jan	Mar (extraordinary meeting)	Apr	Jun	Aug	Oct	Nov
Roy Cathcart	●	●	●	●	●	●	●
Patrick Nelson	○	●	●	●	●	●	●
Maurice Johnston	●	●	●	●	●	○	●
Stuart Gilmore	●	●	●	○	●	●	●
John McCollum ¹	○	○	○	●	●	○	
Timothy Husbands ¹	●	●	●	●	●	●	
Orla Smyth ²							●
Jonathan Patterson ²							●

Attended ● Absent ○

¹Vacated the Board on 16 November 2023 – 9 years complete.

²First meeting- appointed 20 November 2023

PROVISION OF INFORMATION TO AUDITORS

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information, being information needed by the auditors in connection with preparing its report, of which the auditors are unaware.

Having made enquiries of fellow directors and the company's auditors, the directors have taken all the steps that they are obliged to take as directors to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

INDEPENDENT AUDITORS

In accordance with Section 485 of the Companies Act 2006, a resolution is to be proposed at the Annual General Meeting of the ultimate parent undertaking for reappointment of PricewaterhouseCoopers LLP as auditors of the company.

SMALL COMPANIES' EXEMPTION

In preparing this report, the directors have taken advantage of the small companies' exemptions provided by Section 415A of the Companies Act 2006.

This report was approved by the Board on 18 April 2024 and signed on its behalf.



Roy Cathcart
Chairman
Date: 18 April 2024



STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law).

Under company law, directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

This statement was approved by the Board on 18 April 2024 and signed by order of the Board.

Roy Cathcart
Chairman
Date: 18 April 2024

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF IFA STADIUM DEVELOPMENT COMPANY LIMITED

Report on the audit of the financial statements

OPINION

In our opinion, IFA Stadium Development Company Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2023 and of its Loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law); and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Annual Report & Financial Statements (the "Annual Report"), which comprise: the balance sheet as at 31 December 2023; the profit and loss account and the statement of changes in equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

CONCLUSIONS RELATING TO GOING CONCERN

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

However, because not all future events or conditions can be predicted, this conclusion is not a guarantee as to the company's ability to continue as a going concern.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

REPORTING ON OTHER INFORMATION

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors'

report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on our work undertaken in the course of the audit, the Companies Act 2006 requires us also to report certain opinions and matters as described below.

Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the

Directors' Report for the year ended 31 December 2023 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Directors' Report.

RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS AND THE AUDIT

Responsibilities of the directors for the financial statements

As explained more fully in the Statement of Directors' responsibilities in respect of the financial statements, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about

whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to failure to comply with the UK corporation tax legislation and the Companies Act 2006, and we considered the extent to which non-compliance might have a material effect on the financial statements. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to fraudulent financial reporting and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Identifying and testing journal entries with specific focus on entries containing unusual account combinations in response to the risk of management override of controls; and
- Discussions with management, including consideration of known fraud or suspected instances of non-compliance with laws and regulations; and
- Reviewing the Company's litigation as far as it related to non-compliance with laws and regulations and fraud; and
- Reviewing relevant meeting minutes, including those of the Board of Directors; and
- Challenging assumptions and judgements made by management in their significant accounting estimates.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

OTHER REQUIRED REPORTING**Companies Act 2006 exception reporting**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not obtained all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Entitlement to exemptions

Under the Companies Act 2006 we are required to report to you if, in our opinion, the directors were not entitled to: take advantage of the small companies exemption from preparing a strategic report. We have no exceptions to report arising from this responsibility.



Martin Cowie
Senior Statutory Auditor

for and on behalf of
PricewaterhouseCoopers LLP
Chartered Accountants and
Statutory Auditors
Belfast
18 April 2024

PROFIT AND LOSS ACCOUNT

for the year ended 31 December 2023

		2023	2022
	Notes	£000	£000
Revenue	4	2,754	2,467
Cost of sales		(1,535)	(1,534)
Gross profit		1,219	933
Administrative expenses		(1,219)	(933)
Operating result	5	-	-
Result before taxation		-	-
Taxation on result	7	(82)	10
(Loss)/profit for the financial year		(82)	10

The company has no other items of comprehensive income and so no statement of other comprehensive income has been presented.

BALANCE SHEET

Registered No. NI608630

at 31 December 2023

		2023	2022
	Notes	£000	£000
Fixed assets			
Tangible assets	8	1,210	963
Investment property	9	30,529	31,623
		31,739	32,586
Current assets			
Inventories	10	11	12
Debtors	11	609	807
Cash and cash equivalents		289	314
		909	1,133
Creditors: amounts falling due within one year	12	(7,327)	(7,647)
Net current liabilities		(6,418)	(6,514)
Total assets less current liabilities		25,321	26,072
Creditors: amounts falling due after more than one year	13	(23,266)	(24,017)
Provisions for liabilities	14	(549)	(467)
Net assets		1,506	1,588
Equity			
Called up share capital	15	-	-
Profit and loss account		1,506	1,588
Total shareholders' funds		1,506	1,588

The notes on pages 14 to 24 are an integral part of these financial statements.

The financial statements on pages 11 to 24 were approved and authorised for issue by the board and were signed on its behalf by:



Roy Cathcart
Chairman
Date: 18 April 2024

STATEMENT OF CHANGES IN EQUITY

for the year ended 31 December 2023

	Called up share capital	Profit and loss account	Total shareholders' funds
	£000	£000	£000
At 1 January 2022	-	1,578	1,578
Profit for the financial year	-	10	10
At 31 December 2022	-	1,588	1,588

	Called up share capital	Profit and loss account	Total shareholders' funds
	£000	£000	£000
At 1 January 2023	-	1,588	1,588
(Loss) for the financial year	-	(82)	(82)
At 31 December 2023	-	1,506	1,506



NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 2023

GENERAL INFORMATION

The IFA Stadium Development Company Limited ("the company") is a 100% owned subsidiary of the Irish Football Association Limited and its principal activity during the year was the development and operation of the National Football Stadium for Northern Ireland. The company is a private company limited by shares and is incorporated and domiciled in the UK. The address of its registered office is The National Football Stadium, Donegall Avenue, Belfast, BT12 6LW.

The directors have agreed with the company's auditors that the auditor's liability to damages for breach of duty in relation to the audit of the company's financial statements for the year to 31 December 2023 should be limited to the greater of £5m or 5 times the auditor's fees, and that in any event the auditor's liability for damages should be limited to that part of any loss suffered by the group as is just and equitable having regard to the extent to which the auditor, the group and any third parties are responsible for the loss in question. The board approved this limited liability agreement, as required by the Companies Act 2006, by a resolution dated 18 April 2024.

1. STATEMENT OF COMPLIANCE

The financial statements of IFA Stadium Development Company Limited have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and the Companies Act 2006

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated. The company has adopted FRS 102 in these financial statements.

Basis of preparation

The financial statements have been prepared on a going concern basis under the historical cost convention. The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

Going concern

The company meets its day-to-day working capital requirements through its bank facilities, government funds and support from its parent company, Irish Football Association Limited. The directors have assessed the company's financial position including its net current liability position and have developed a business plan and strategic vision for the stadium in the coming years that is expected to be profitable. Therefore, the company continues to adopt the going concern basis in preparing its financial statements. The Directors' report is on page 4.

Exemptions for qualifying entities under FRS 102

FRS 102 allows a qualifying entity

certain disclosure exemptions, subject to certain conditions, which have been complied with, including notification of, and no objection to, the use of exemptions by the company's shareholders. The company has taken advantage of the following exemptions:

- under FRS 102 paragraph 1.12(b) from preparing a Statement of cash flows, on the basis that it is a qualifying entity and its ultimate parent company, Irish Football Association Limited, includes the company's cash flows in its own consolidated financial statements;
- from the financial instrument disclosures, required under FRS 102 paragraphs 11.39 to 11.48A and paragraphs 12.26 to 12.29, as the information is provided in the consolidated financial statement disclosures;
- from disclosing the company key management personnel compensation, as required by FRS 102 paragraph 33.7; and
- from disclosing related party transactions, under FRS 102 paragraph 33.1A on the basis that it is a qualifying entity and this is disclosed in its parent's financial statements.

Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents the amount receivable for goods supplied or services rendered, net of value added taxes. The company bases its estimate of returns on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

The company recognises revenue when (a) the significant risks and rewards of ownership have been

transferred to the buyer; (b) the company retains no continuing involvement or control over the goods or has provided the service; (c) the amount of revenue can be measured reliably; (d) it is probable that future economic benefits will flow through the entity and (e) when the specific criteria relating to each of the company's sales channels have been met, as described below.

- i) Tickets and TV receipts (rental income)

An allocation of home international match income in respect of ticket sales and TV receipts is received from Irish Football Association Limited in respect of rental income from use of property owned by the company.

- ii) Other rental income

Rental from hire of corporate boxes and office/room rentals is recognised on a straight line basis over the term of the rental period.

- iii) Other income

Other income (such as catering and events income) is recognised in the profit and loss account when the terms of revenue recognition have been met.

Capital Grant income

Grants relating to tangible fixed assets are accounted for in accordance with the accrual model. They are treated as deferred credits (held in the deferred credit reserve on the Balance sheet) and released in the Profit and loss account over the expected useful lives of the assets concerned.

Profit and loss account

The profit and loss account represents accumulated comprehensive income for the year and prior periods.

Foreign currency

- i) Functional and presentation currency

The company's functional and presentation currency is the pound sterling.

- ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account. Foreign exchange gains and losses are presented in the profit and loss account within "Administrative expenses".

Employee benefits

The company provides a range of benefits to employees, including paid holiday arrangements and defined contribution pension plans.

- i) Short term benefits

Short term benefits, including holiday pay and other similar non-monetary benefits are recognised as an expense in the period in which the service is received.

- ii) Defined contribution pension plan

The company operates a defined contribution scheme for employees. A defined contribution plan is a pension plan under which the company pays fixed contributions into a separate entity. Once the contributions have been paid, the company has no further payment obligations. The contributions are recognised as an expense when they are due. Amounts not paid are shown in accruals in the balance sheet. The assets of the plan are held separately from the company in independently administered funds.

Taxation

Taxation expense for the year comprises current and deferred tax recognised in the reporting period. Tax is recognised in the profit and loss account, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is also recognised in other comprehensive income or directly in equity respectively.

Current or deferred taxation assets and liabilities are not discounted.

- i) Current Tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax, is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the period end.

Management establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

- ii) Deferred tax

Deferred tax arises from timing differences that are differences

between taxable profits and total comprehensive income as stated in the financial statements. These timing differences arise from the inclusion of income and expenses in the tax assessments in periods different from those in which they are recognised in financial statements.

Deferred tax is recognised on all timing differences at the reporting date except for certain exceptions. Unrelieved tax losses and other deferred tax assets are only recognised when it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing differences.

Tangible assets

Tangible assets are stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes the original purchase price, costs directly attributable to bringing the asset to its working condition for its intended use. Depreciation on assets is calculated, using the straight-line method, to allocate the cost to their residual values over their estimated economic lives, as follows:

Plant and equipment	10%
Fixtures and fittings	20-25%

Assets in the course of construction are stated at cost. These assets are not depreciated until available for use.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate at the end of each reporting period. The effect of any change is accounted for prospectively.

Subsequent costs, including major inspections, are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is probable that economic benefits associated with the item will flow to the company and the cost can be measured reliably. The carrying amount of any replaced component is derecognised. Major components are treated as a separate asset where they have a significantly different pattern of consumption of economic benefits and are depreciated separately over its useful life.

Tangible assets are derecognised on disposal or when no future economic benefits are expected.

On disposal the difference between the net disposal proceeds and the carrying amount is recognised in the profit and loss account.

Repairs, maintenance and minor inspection costs are expensed as incurred.

Investment property

Investment property, the National Football Stadium, is stated at cost less accumulated depreciation and accumulated impairment losses. Cost includes the original purchase price, costs directly attributable to bringing the asset to its working condition for its intended use.

The investment property owned by the company is situated on long leasehold land. The property is depreciated over the shorter of the useful life and the period of the land lease, using the straight-line method, to allocate the cost to their residual values over the estimated economic lives, as follows:

Structural costs	2%;
Fixtures and fittings	5%.

Assets in the course of construction are stated at cost. These assets are

not depreciated until available for use.

The assets' residual values and useful lives are reviewed, and adjusted, if appropriate at the end of each reporting period. The effect of any change is accounted for prospectively.

Subsequent costs, including major inspections, are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is probable that economic benefits associated with the item will flow to the company and the cost can be measured reliably. The carrying amount of any replaced component is derecognised. Major components are treated as a separate asset where they have a significantly different pattern of consumption of economic benefits and are depreciated separately over its useful life.

Repairs, maintenance and minor inspection costs are expensed as incurred.

Leased assets

At inception the company assesses agreements that transfer the right to use assets. The assessment considers whether the arrangement is, or contains, a lease based on the substance of the arrangement.

i) Finance leased assets

Leases of assets that transfer substantially all the risks and rewards incidental to ownership are classified as finance leases. Assets are depreciated over the shorter of the lease term and the estimated useful life of the asset. Assets are assessed for impairment at each reporting date.

ii) Operating leased assets

Leases that do not transfer all the risks and rewards of ownership are classified as operating leases.

Payments under operating leases are charged to the profit and loss account on a straight-line basis over the period of the lease.

Cash and cash equivalents

Cash and cash equivalents include cash in hand and deposits held at call with banks and bank overdrafts.

Inventory

Inventories are stated at the lower of cost and estimated selling price less costs to sell. Inventories are recognised as an expense in the period in which the related revenue is recognised. At the balance sheet date inventories are assessed for impairment. If an item of inventory is impaired, the identified inventory is reduced to its selling price less costs to sell and an impairment charge is recognised in the profit and loss account. Where a reversal of the impairment is required the impairment charge is reversed, up to the original impairment loss, and is recognised as a credit in the profit and loss account.

Impairment of fixed assets

At each balance sheet date, assets not held at fair value are assessed to determine whether there are any indicators of impairment. If indicators exist, the recoverable amount of the asset is compared to its carrying amount.

There were no indicators of impairment identified at the balance sheet date and therefore no formal impairment assessment was required.

Provisions and contingencies

i) Provisions

Provisions are recognised when the company has a present legal or constructive obligation as a result of past events; it is probable that an outflow of resources will be required

to settle the obligation; and the amount of the obligations can be estimated reliably.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as a finance cost.

ii) Contingencies

Contingent liabilities, arising as a result of past events, are not recognised when (i) it is not probable that there will be an outflow of resources or that the amount cannot be reliably measured at the reporting date or (ii) when the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the company's control. Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

Contingent assets are not recognised. Contingent assets are disclosed in the financial statements when and inflow of economic benefits is probable.

Financial instruments

The company has chosen to adopt Sections 11 and 12 of FRS 102 in respect of financial instruments.

i) Financial assets

Basic financial assets, including trade and other receivables and cash and bank balances are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled, (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or, (c) despite having retained some significant risks and rewards of ownership, control of the asset has been transferred to another party who has the practical ability to unilaterally sell the asset to

an unrelated third party without imposing additional restrictions.

ii) Financial liabilities

Basic financial liabilities, including trade and other payables, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Related party transactions

The company discloses transactions with related parties which are not wholly owned within the same group.

3. CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATION UNCERTAINTY

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

(a) Critical judgements in applying the company's accounting policies

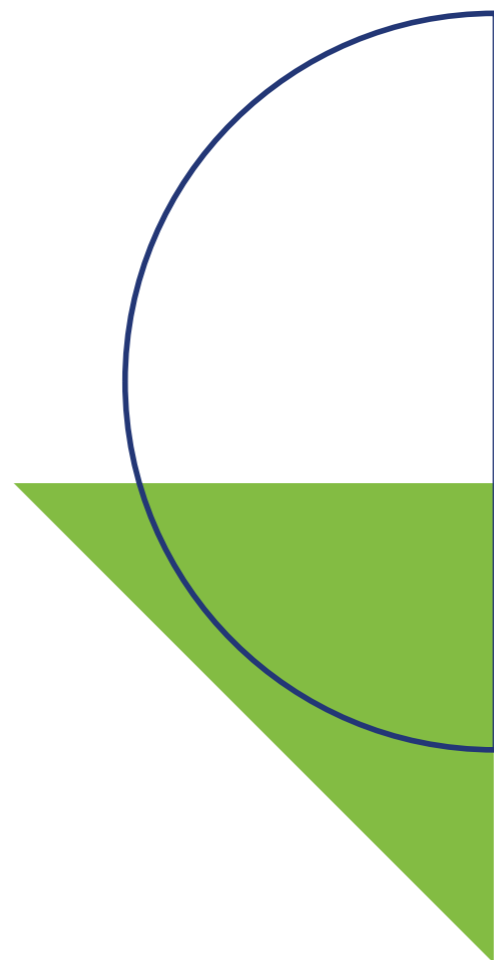
There are no critical judgments in applying the company's accounting policies.

(b) Critical accounting estimates and assumptions

The carrying value of investment property is sensitive to changes in the underlying assumptions. These assumptions are re-assessed annually. They are amended when necessary to reflect current estimates, economic utilisation, and the physical condition of the asset. There are no other critical accounting estimates and assumptions.

4. REVENUE

The whole of the revenue is attributable to the principal activity of the company and relates entirely to activities in the UK.



5. OPERATING RESULT

The operating result for the year is after charging/(crediting):

	2023	2022
	£000	£000
Wages and salaries	125	115
Social security costs	13	13
Other pension costs	10	9
Total staff costs charged to profit and loss	148	137
Depreciation of tangible assets	301	230
Depreciation of investment property	1,047	1,076
Operating lease charge	244	233
Amortisation of deferred credits	(997)	(973)
Fees payable to the company's auditors	14	10

6. EMPLOYEES AND DIRECTORS

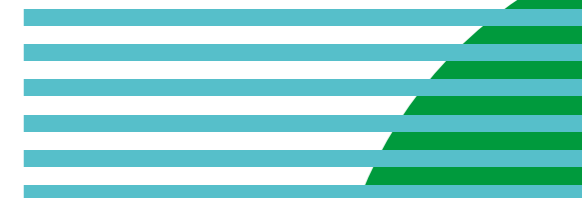
Employees

The average monthly number of employees during the year was as follows:

	2023	2022
	No.	No.
Administrative	5	5
Total	5	5

Directors

During the year, no director received any emoluments (2022: £Nil).



7. TAX ON PROFIT

a) Taxation on result

	2023	2022
	£000	£000
Corporation tax		
Current tax:		
UK corporation tax on profit for the year	-	-
Deferred tax:		
Origination and reversal of timing differences	89	28
Adjustment in respect of previous periods	(13)	(47)
Effect of changes in tax rates	6	9
Total deferred tax (note 14)	82	(10)
Taxation charge/(credit)	82	(10)

b) Reconciliation of tax charge/(credit)

The tax assessed for the year differs (2022: differs) from the UK corporation tax rate of 23.52% (2022: 19%). The differences are explained below:

	2023	2022
	£000	£000
Profit before taxation	-	-
Tax on profit at the standard rate of corporation tax in the UK of 23.5% (2022: 19%)	-	-
Effects of:		
Expenses not deductible	271	213
Income not taxable	(235)	(185)
Effect of group relief	53	-
Effect of changes in tax rates	6	9
Adjustment in respect of previous periods	(13)	(47)
Taxation charge/(credit) on ordinary activities	82	(10)

c) Tax

In 2021 an increase in the corporation tax rate to 25% with effect from 1 April 2023 was substantively enacted. The 23.52% rate used above reflects 9 months of this new rate and 3 months of the previous rate of 19%. The 25% rate is used to measure UK deferred taxes in 2023 (and in 2022 to the extent the related timing differences were expected to reverse after 1 April 2023).

8. TANGIBLE ASSETS

	Plant and equipment	Fixtures and fittings	Total
	£000	£000	£000
Cost or valuation:			
At 1 January 2023	539	993	1,532
Additions	390	158	548
At 31 December 2023	929	1,151	2,080
Accumulated depreciation:			
At 1 January 2023	260	309	569
Charge for the year	86	215	301
At 31 December 2023	346	524	870
Net book value:			
At 31 December 2023	583	627	1,210
At 31 December 2022	279	684	963

9. INVESTMENT PROPERTY

	North Stand	National Football Stadium	Total
	£000	£000	£000
Cost or valuation:			
At 1 January 2023	886	37,369	38,255
Disposals	-	(128)	(128)
At 31 December 2023	886	37,241	38,127
Accumulated depreciation:			
At 1 January 2023	271	6,361	6,632
Charge for the year	34	1,013	1,047
Disposals	-	(81)	(81)
At 31 December 2023	305	7,293	7,598
Net book value:			
At 31 December 2023	581	29,948	30,529
At 31 December 2022	615	31,008	31,623

The National Football Stadium at Windsor Park had an official opening on 8 October 2016 and depreciation of the new stadium began at that time. A 51-year lease for use of the land is in place between the company and Linfield Football Club, which began on 8 May 2014.

The carrying value is considered to be the same as the net book value.

10. INVENTORIES

	2023	2022
	£000	£000
Finished goods	11	12

11. DEBTORS

	2023	2022
	£000	£000
Trade debtors	218	264
Other debtors	254	374
VAT	1	40
Prepayments and accrued income	136	129
Total	609	807

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2023	2022
	£000	£000
Trade creditors	314	373
Amounts owed to parent undertaking	5,412	5,549
Accruals and deferred income	584	750
Deferred credit reserve	1014	973
Other Tax and Social Security	3	2
Total	7,327	7,647

Amounts owed to parent undertaking are owed to Irish Football Association Limited, they are repayable on demand and are not interest bearing.

13. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2023	2022
	£000	£000
Deferred credit reserve – opening balance	24,990	25,963
Additions	300	-
Disposals	(13)	-
Amortisation for the year	(997)	(973)
Deferred credit reserve – closing balance	24,280	24,990
Falling due within one year	1,014	973
Falling due after more than one year	23,266	24,017

14. PROVISIONS FOR LIABILITIES

	2023	2022
	£000	£000
Deferred taxation – opening balance	467	477
Taxation (credit)/charge for the year	82	(10)
Deferred taxation – closing balance	549	467
The liability is made up as follows:		
Timing differences on fixed assets	697	605
Losses	(148)	(138)
Falling due after more than one year	549	467

15. CALLED UP SHARE CAPITAL

	2023	2022
	£000	£000
Allotted and fully paid		
Ordinary shares of £1 each	-	-

There is a single class of ordinary shares, with two shares allotted at £1 each. There are no restrictions on the distribution of dividends and the repayment of capital.

16. FINANCIAL COMMITMENTS

At 31 December 2023, the company had annual commitments under non-cancellable operating leases, relating to the football stadium, expiring as follows:

	2023	2022
	£000	£000
Payments due in less than one year	244	244
Payments due in two to five years	976	976
Payments due in more than five years	8,864	9,108

17. CONTINGENT ASSETS AND LIABILITIES

The Department for Communities has provided grant funding to build the National Football Stadium at Windsor Park under an agreement dated May 2014. There is the potential for the recognition of contingent liabilities in the event of the company failing to meet its obligations under this agreement.

18. RELATED PARTY TRANSACTIONS

No transactions or balances have been identified as requiring disclosure under FRS 102.

19. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The ultimate parent undertaking and controlling party is Irish Football Association Limited.

The smallest and largest undertakings of which the company is a member, and for which group financial statements are prepared is Irish Football Association Limited, a company limited by guarantee and incorporated in Northern Ireland. These financial statements are available from the National Football Stadium at Windsor Park, Donegall Avenue, Belfast, BT12 6LW.





IFA STADIUM DEVELOPMENT COMPANY LIMITED

